

# Early academic careers in science: Lessons learnt from the GARCIA project

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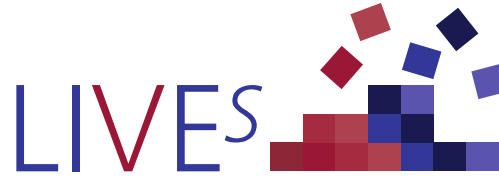
*Gender in Physics Day 2017, Geneva*



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Gendering the **A**cademy  
and **R**esearch: combating  
Career Instability and **A**symmetries

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[www.garciaproject.eu](http://www.garciaproject.eu)



# Presentation

- General presentation of the GARCIA project
- Some outlines of the Swiss academic landscape
- How to draw up a Gender Action Plan?
- Lessons learnt and conclusion



# Objectives and themes



- **Target:** Gender differences in **early career** researchers.
- **Project structure:** 18 months of **organisational diagnosis** + 18 months of **implementation** of actions.
- **Organisational contexts:** **STEM** and **SSH** disciplines.



# Multi-level perspective

- **Macro-level:** gender and welfare regimes, and comparative statistical data on leaky pipelines
- **Meso-level:** organisational culture, structures and governance
- **Micro-level:** experiences of early researchers and academics



- ***Objectives***

- Increase the participation and career advancement of female researchers in our institutions
- Improve working conditions of women and men
- Integration of gender in graduate and undergraduate curricula and in research content

- ***Fields of intervention***

- Gender practices and gender stereotypes in universities and research institutions
- Gender equality in management and decision-making in scientific organisations
- The Leaky Pipeline phenomenon
- Gendered subtexts of selection processes and of criteria defining scientific “excellence”



# Percentage of women by position in the GARCIA departments, 2013

|                    | UNITN (IT) |      | UCL (BE) |      | UNIL (CH) |      | RADBoud (NL) |      | ZRC-SAZU / UL (SLO) |      | Univ. Of ICELAND |      |
|--------------------|------------|------|----------|------|-----------|------|--------------|------|---------------------|------|------------------|------|
|                    | SSH        | STEM | SSH      | STEM | SSH       | STEM | SSH          | STEM | SSH                 | STEM | SSH              | STEM |
| <b>Tenured</b>     | 30.4       | 10.0 | 39.6     | 23.1 | 41.7      | 26.8 | 32.0         | 5.5  | 74.0                | 50   | 42.5             | 24.3 |
| <b>Non tenured</b> | 52.2       | 21.8 | 69.0     | 35.9 | 58.0      | 51.2 | 43.3         | 24.0 | 53.3                | 54.5 | 55.0             | 0.0  |
| <b>PhD</b>         | 56.3       | 26.2 | 46.7     | 34.0 | 69.2      | 55.2 | 68.0         | 25.0 | -                   | 72.2 | 74.0             | 40.0 |

Farah Dubois-Shaik and Bernard Fusulier (eds.) (2015) Academic Careers and Gender Inequality: Leaky Pipeline and Interrelated Phenomena in Seven European Countries, *GARCIA working paper n. 5*, University of Trento (ISBN 978-88-8443-641-2).

- As written in the introduction to GARCIA Working Paper no. 5 by Farah Dubois-Shaik and Bernard Fusulier (2015):  
“An important result obtained is that postdocs and assistant researchers with non-permanent contracts are significantly rising in numbers, and institutions are hosting a growing number of temporary researchers. These, we would argue, are a ‘floating and invisible’ research body, contributing to an important production of knowledge and of teaching, but remaining institutionally largely invisible, unstable and unaccounted for.”



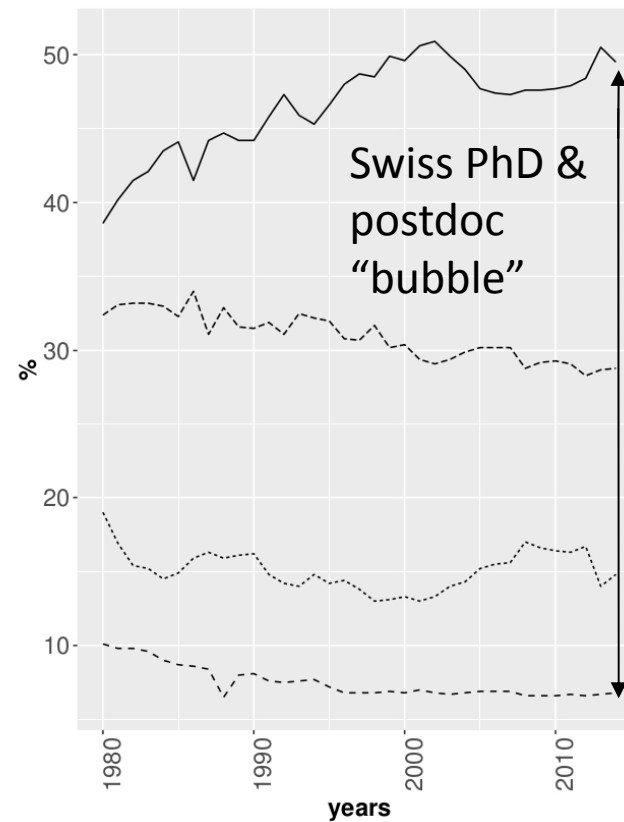
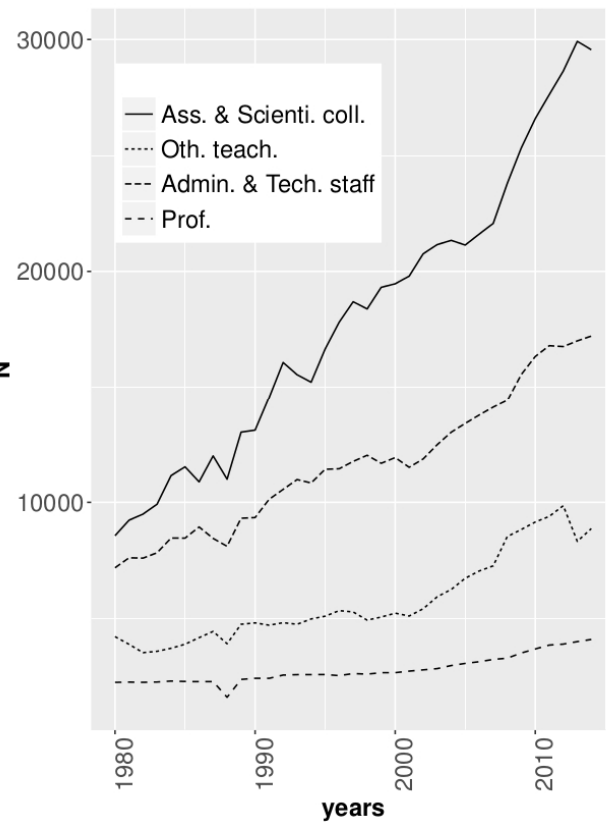


# The Swiss case

The postdoc “bubble” and the expansion of non-tenured jobs

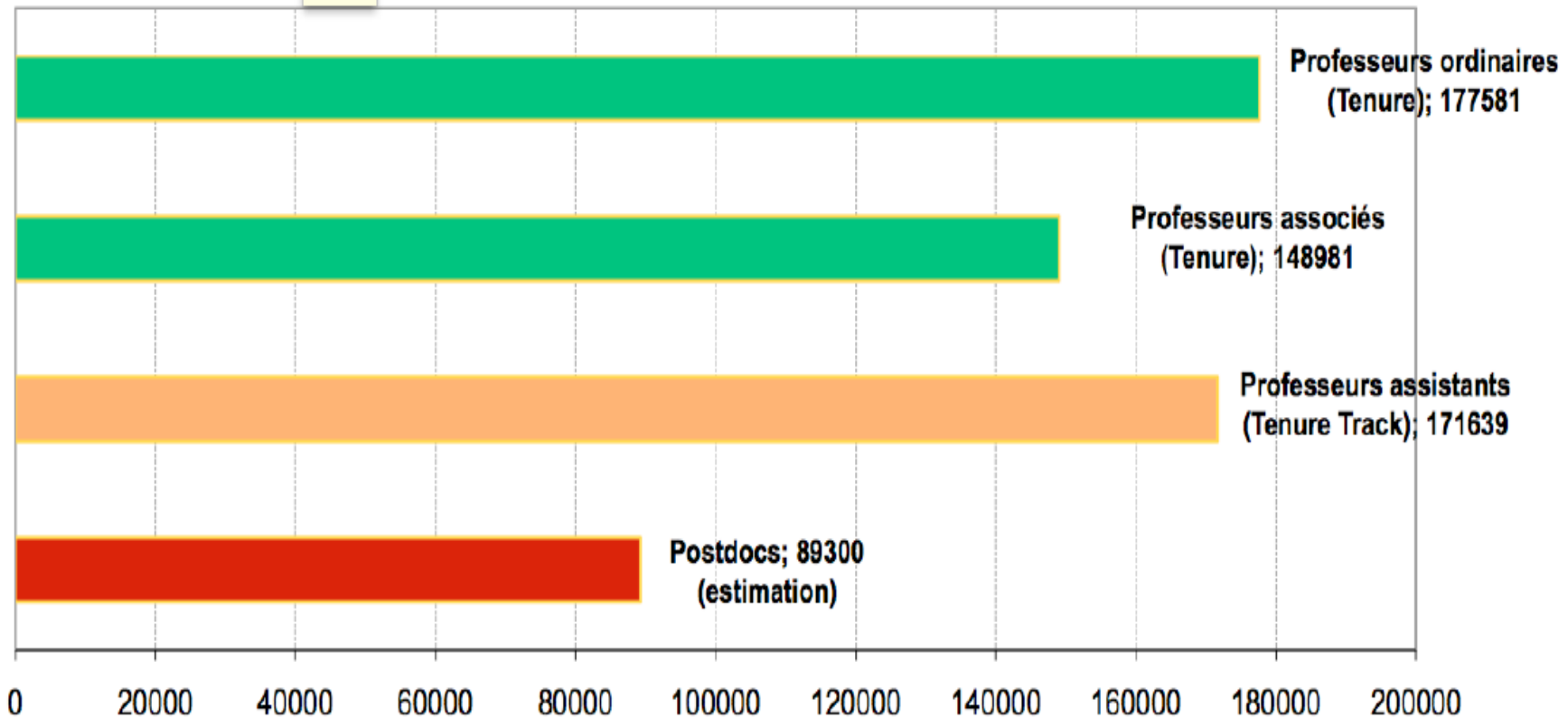
Ratio tenured /  
untended  
positions

|      |      |
|------|------|
| 1980 | 2014 |
| 1/4  | 1/8  |



Source: Federal Statistical Office (OFS), 2016.

# Number and status of US academics

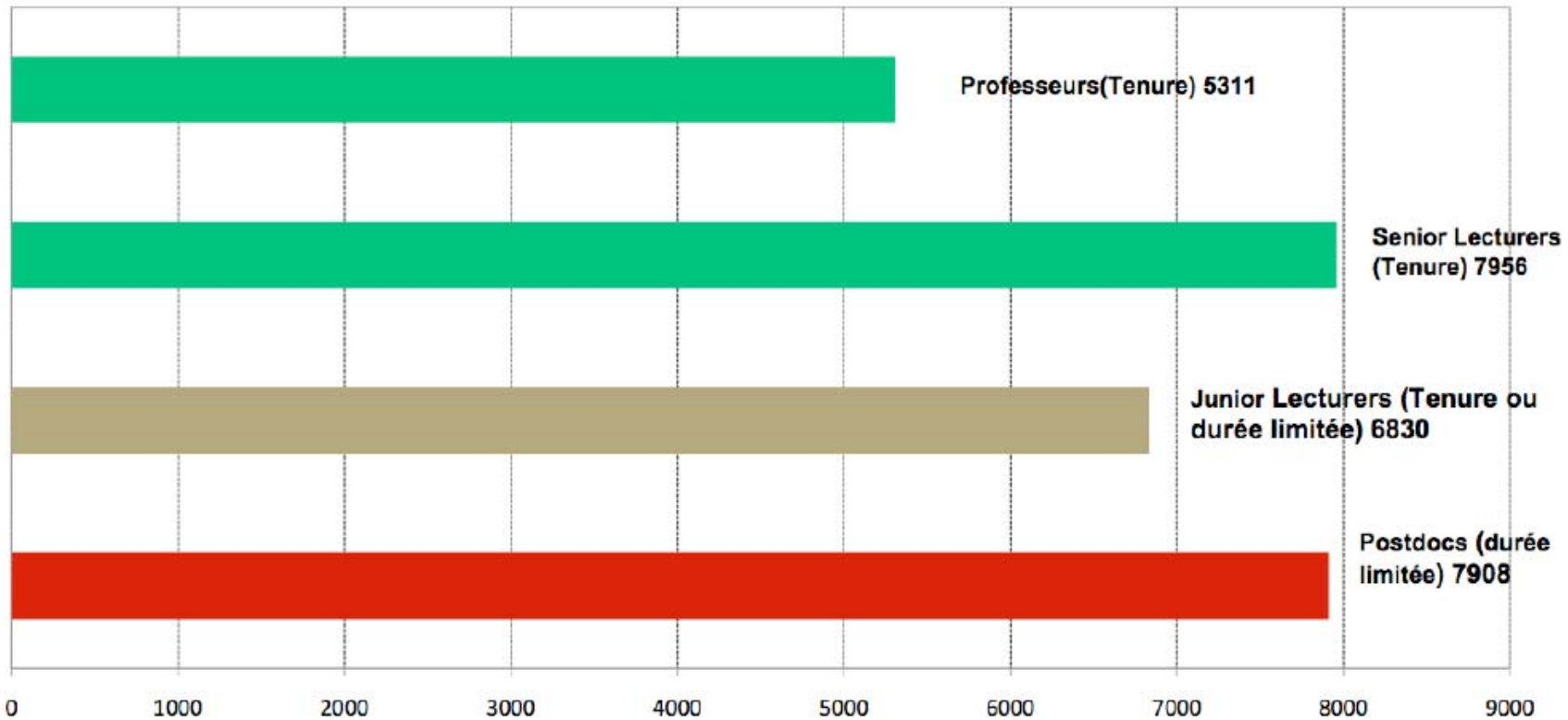


**rouge:** engagement à durée déterminée; **orange:** option sur un engagement à durée indéterminée («Tenure Track»);  
**vert:** engagement à durée indéterminée

**Source:** National Center for Education Statistics, Digest of Education Statistics 2010 / <http://www.nsf.gov/statistics>.



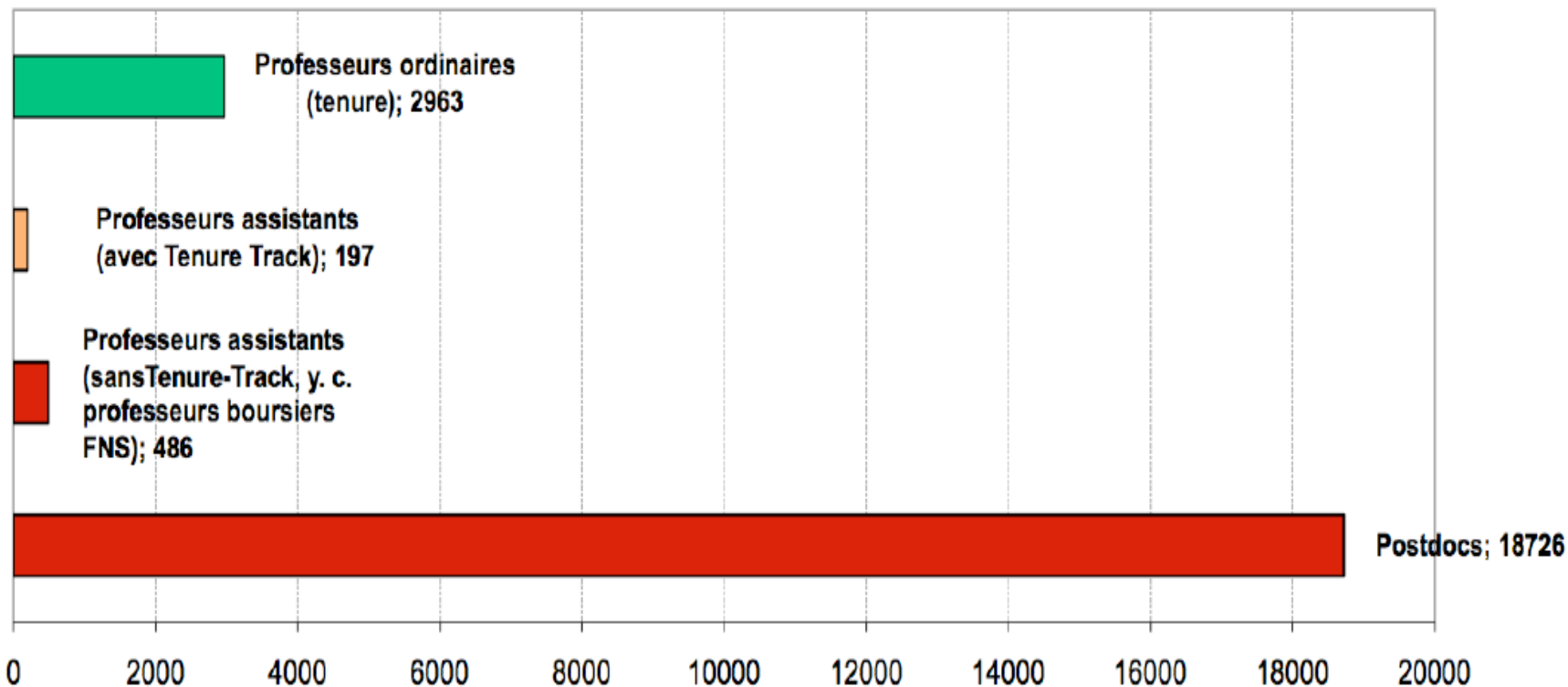
# Number and status of Swedish academics



**rouge:** engagement à durée déterminée; **brun:** engagement à durée déterminée ou indéterminée; **vert:** engagement à durée indéterminée

**Source:** SCB Statistics Sweden: Employees in Higher Education 2010.

# Number and status of Swiss academics



**rouge:** engagement à durée déterminée; **orange:** option sur un engagement à durée indéterminée («Tenure Track»);  
**vert:** engagement à durée indéterminée

**Source:** Office fédéral de la statistique et questionnaire à toutes les universités de Suisse sur mandat du Réseau Futu-  
re, mars 2012.





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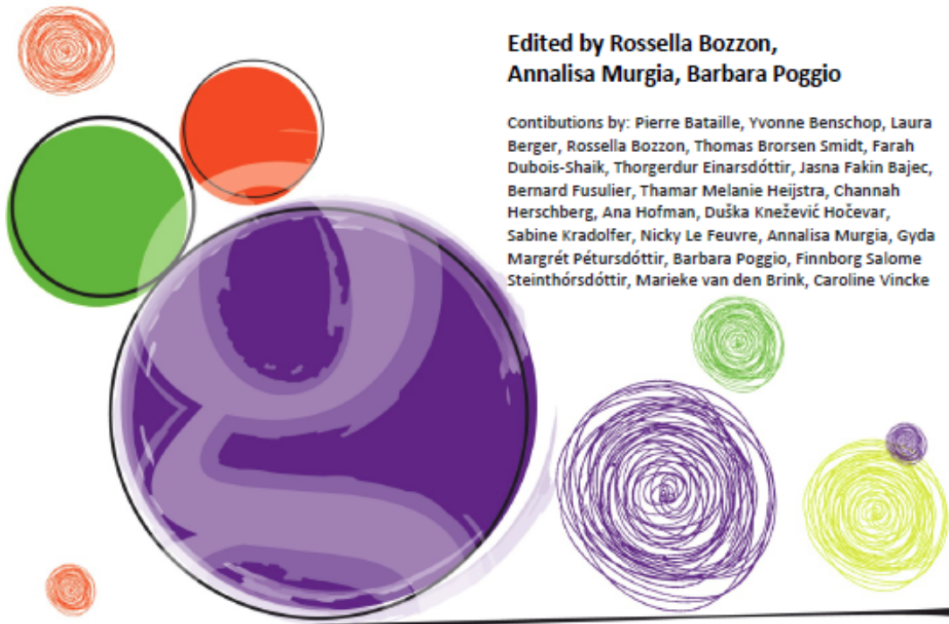
GARCIA WORKING PAPERS

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## Supporting Early Career Researchers through Gender Action Plans. A Design and Methodological Toolkit

**Edited by Rossella Bozzon,  
Annalisa Murgia, Barbara Poggio**

Contributions by: Pierre Bataille, Yvonne Benschop, Laura Berger, Rossella Bozzon, Thomas Brorsen Smidt, Farah Dubois-Shaik, Thorgerdur Einarsdóttir, Jasna Fakin Bajec, Bernard Fusulier, Tamar Melanie Heijstra, Channah Herschberg, Ana Hofman, Duška Knežević Hočevar, Sabine Kradolfer, Nicky Le Feuvre, Annalisa Murgia, Gyda Margrét Pétursdóttir, Barbara Poggio, Finnborg Salome Steinhórsdóttir, Marieke van den Brink, Caroline Vincke



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# Some examples of possible actions

- Mentoring programmes and workshops  
“Gender-Sensitive Mentoring Programme in Academia: A Design Process,” Working Paper 13.
- Integrate gender into research and teaching  
“Toolkit for Integrating Gender-Sensitive Approach into Research and Teaching,” Working Paper 6.

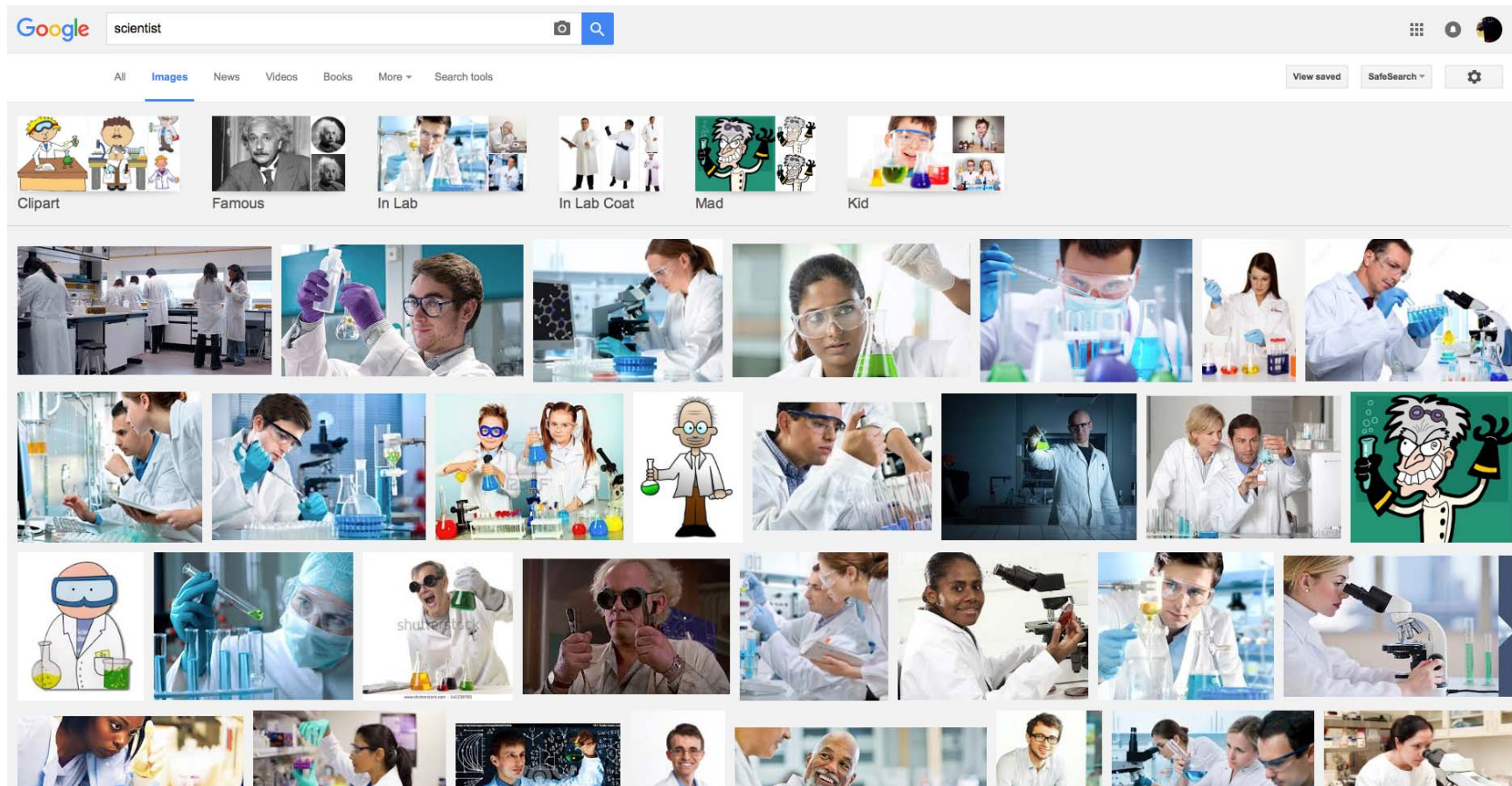


# Some examples of possible actions

- Raise awareness of gender stereotypes
    - In hiring committees and in the construction of excellence
- “Toolkit to implement reflexive working groups with committee members”  
(forthcoming)
- “Toolkit to implement workshops with early career researcher” (forthcoming)

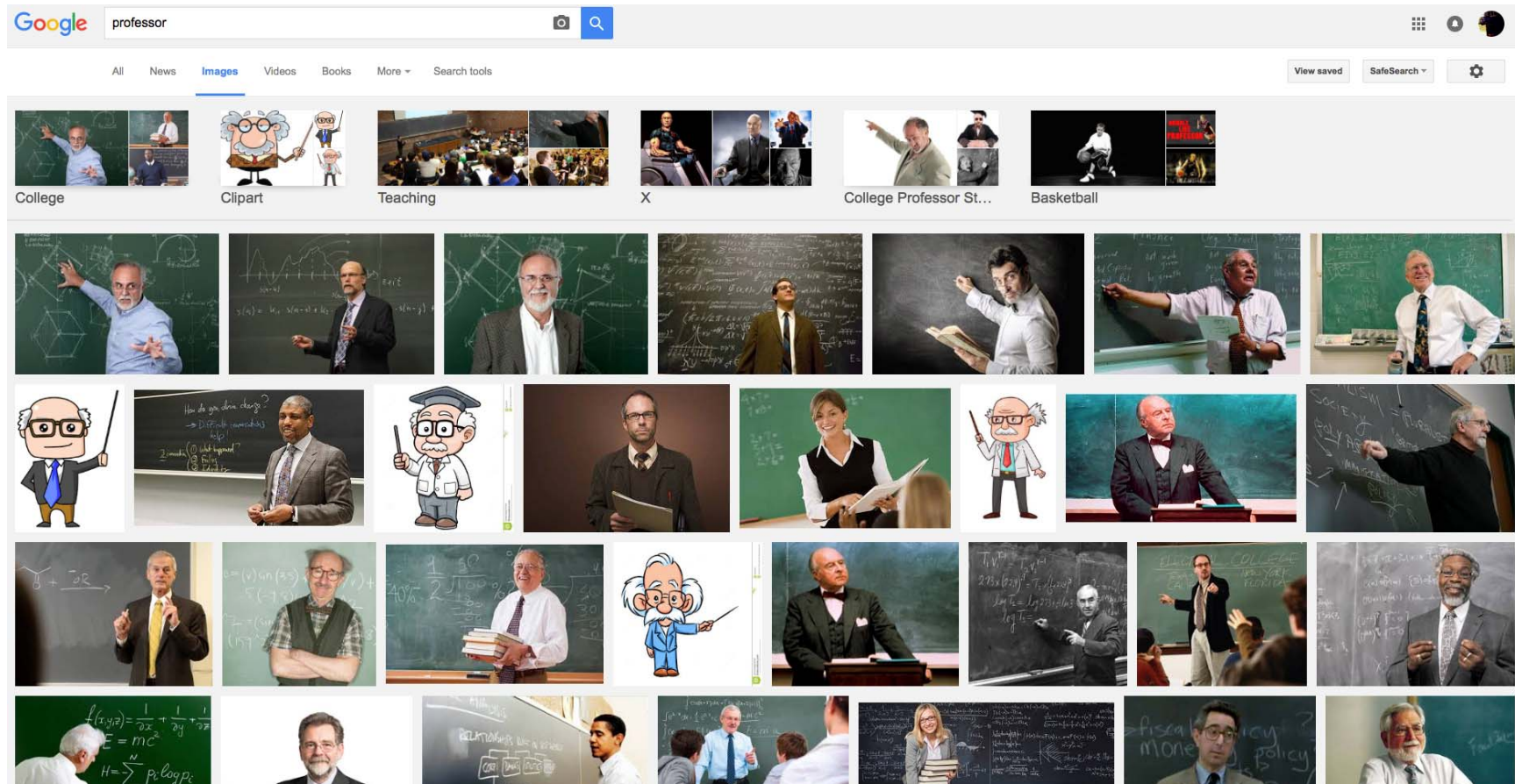


# Stereotypes and invisible norms





# Stereotypes and invisible norms



# Some examples of possible actions

- Gender budgeting

“Toolkit to integrate gender budgeting in the research sector” - Working Paper 8

• ...



# Lessons learnt from the GARCIA project

Diagnostic analysis and participatory processes based on multi-method tools are crucial to define and implement effective context-specific Gender Action Plans.

Actions targeting early-stage researchers should be systematically included in university Gender Action Plans.

Growing proportion of research activities are carried out by precarious researchers.

Women's disadvantages in career development already start in the first phases of career, but they are particularly visible in the processes to access stable positions.

Relevance to combating gender inequalities and asymmetries both in STEM and SSH fields. Even if in SSH fields there is a higher presence of women, gender biases and discriminations persist in career development processes in all fields of science.



# Thank you for your attention

